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Continuing Education Course #515
Design Management for
Capital Improvement Projects

1. Which is the most accepted project management standard?
 - a. CapEx
 - b. Teams
 - c. PMBOK
2. Which is NOT a "Knowledge Area" in the PMBOK?
 - a. Agile
 - b. Scope
 - c. Cost
 - d. Resources
3. What type of improvement projects are often called "CapEx"?
 - a. Public
 - b. Private
 - c. Municipal
4. Which is an example of a capital improvement project?
 - a. Parking lot expansion
 - b. Corporate branding project
 - c. New promotional video
5. Which is often found in a contract?
 - a. Pictures
 - b. Milestones
 - c. Means of construction
6. What section of a contract could contain "lump sum"?
 - a. Dispute Resolution
 - b. Scope of Work
 - c. Terms of Payment
7. Which is a typical component of a written scope of work?
 - a. Notary signature field
 - b. Design criteria
 - c. Meeting minutes
8. What can be attached to a contract to add clarity to the scope of work?
 - a. Drawing list
 - b. Meeting agenda

c. Company qualifications

9. Which is NOT a potential consequence of permitting issues?

- a. Redesign
- b. Delays
- c. Poor quality

10. What is missing from a Scope of Work that has sections for Design Criteria, Deliverables List, and Assumptions?

- a. Front end documents
- b. Tasks with work details
- c. Construction duration

11. What is another name for a work plan?

- a. Project plan
- b. Work breakdown
- c. Baseline schedule

12. Which is NOT a good option for adding float to a schedule?

- a. Add to high risk activities
- b. Add at the beginning
- c. Add at the end

13. What is the status of this 20 day activity?

Baseline schedule: 50% complete

Progress schedule: 11 days complete

- a. Behind schedule
- b. On schedule
- c. Ahead of schedule

14. Which estimating technique is considered most accurate?

- a. Estimate activity costs
- b. Unit cost
- c. Cost per drawing

15. Which is NOT a direct cost?

- a. Travel expenses
- b. Labor
- c. Insurance

16. What does earned value indicate?

- a. Budget status
- b. Invoice amount
- c. Float remaining

17. What does it mean if spending is less than earned value?

- a. Project underbudget
- b. Project on-budget
- c. Project overbudget

18. Which three lines are plotted to create an S-Curve?

- a. Planned value, earned value, labor hours
- b. Planned value, earned value, actual cost

c. Income, earned value, actual cost

19. Which columns are normally on a risk register?

- a. Risk Description, Severity, Response, Deadline
- b. Risk Description, Probability, Evidence, Response
- c. Risk Description, Probability, Severity, Response

20. Which columns are normally on a change order log?

- a. Change No., Name, Cost, Schedule Change, Status
- b. Change No., Name, Responsible Party, Schedule Change, Status
- c. Change No., Name, Cost, Schedule Change, Commissioning

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